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Mr. Dan Dennis, President
 Dennis Corporation
 5000 Thurmond Mall, Suite 114
 Columbia, SC 29201

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William Clay Ford, Jr.
 Executive Chairman

Ford Motor Company
 One American Road
 Dearborn, MI 48126-2701 USA

February 4, 2009

Mr. Dan Dennis, President
 Dennis Corporation
 5000 Thurmond Mall, Suite 114
 Columbia, SC 29201

Dear Dan,

Thank you for your letter. I am pleased that your fleet of Ford Motor Company vehicles is serving you so well -- 40 trucks in just more than three years is amazing! It is a delight to hear firsthand that their reliability and durability allow you to serve your customers in all types of construction environments. Your fleet is a fine example of why the F-150 has the distinction of being America's best-selling truck for the last 32 years.

The photo of your employees working on the Highway Cleanup Project caught my attention. As a lifelong environmentalist, your commitment to your community and the environment is inspiring. I have always believed that those who give back and find ways to make the world a better place will be repaid many times over and rewarded on many levels. The success of the Dennis Corporation is a testament to that philosophy.

Thank you again for sharing your story, your kind words of support and your continued loyalty -- you made my day! Best wishes for continued success.

Sincerely,

Bill Ford

